



**Séance publique du Conseil
d'administration du CUSM**
*Public Meeting of the
McGill University Health Centre
Board of Directors*

14-06-2021

Via ZOOM



Sarah Prichard

Vice-chair - MUHC Board of Directors

1. Call to Order and Confirmation of Quorum
2. Approval of the Agenda
3. Approval of Minutes (May 14, 2021)
4. Business Arising from Minutes
5. Approval of Consent Items / Resolutions
6. Report of the President and Executive Director
7. Varia
8. Public Question Period
9. Closing Remarks and Adjournment



Sarah Prichard

Vice-chair - MUHC Board of Directors

1. Call to Order, Remarks and Confirmation of Quorum
2. Approval of the Agenda
3. Approval of Minutes (May 14, 2021)
4. Business Arising from Minutes
5. Approval of Consent Items / Resolutions



6. Rapport du président-directeur général

President & Executive Director's Report



MUHC Evolution of Financial Results

Evolution of Financial Results (in \$M)



	15-16 actuals	16-17 actuals	17-18 actuals	18-19 actuals	19-20 actuals	20-21 Budget	20-21 actuals	21-22 initial budget
Total	(40.4)	(23.4)	(25.5)	(11.5)	(2.8)	(54.5)	(15.5)	(58.9)
■ Immo.	1.6	(0.3)	(17.1)	(8.5)	15.6	1.2	1.4	1.2
■ Oper. incl. RI	(42.0)	(23.1)	(8.4)	(3.0)	(18.4)	(55.7)	(16.9)	(60.1)



Financial Highlights 2020-2021

Deficit of \$16.9 mainly driven by:

- Underfunded medication needs (\$4M)
- Salary insurance and employee absences due to chronic labour shortages across the network (note that the MUHC is performing better than many in RSSS)
- Cost pressures of additional infrastructure necessary to operate multiple sites
- Rising IT costs due to underfunding of necessary infrastructure and system upgrades
- Deficit does not includes \$170M of COVID-related expenditures

Overall solid results, with a slight improvement versus prior year, despite the pressures of the pandemic on both the staff and the organization



Financial Outlook 2021-2022

Forecasted operating deficit of \$60.1M mainly driven by:

- Underfunded medication needs (\$23M)
- Salary insurance and employee absences (province-wide issue)
- Significant optimization targets set by MSSS (\$15.6M) for Santé Physique, including procurement (\$5M), periop (\$5M), and cardiology (\$3M)
- Necessary expenditures to improve patient safety and quality of care that are not financed by MSSS
- Cost pressures of additional infrastructure necessary to operate multiple sites
- Deficit does not include any COVID-related expenditures

Challenging year ahead for the organization to help staff recover after a difficult year, address MSSS optimization targets, and continue to lobby the MSSS to recognize areas that have been historically underfinanced



6. Rapport du président-directeur général

- **La pandémie**
 - La campagne de vaccination
- **Retour à la « normale »**
- **Télétravail**
- **Vacances du personnel**



6. Rapport du président-directeur général

- **Mise à jour sur les projets de modernisation**
 - Hôpital de Lachine
 - Hôpital général de Montréal
 - Le Neuro

- **Désencombrement des salles d'urgences**
 - Équipe STAT (Soutien, Transformation, Accès, Terrain)
 - Visite du MSSS aux salles d'urgences du site Glen et de l'Hôpital de Lachine - les 25 et 26 mai 2021



6. Rapport du président-directeur général

- **Inauguration du tunnel Vendôme**
 - 27 mai 2021

- **Visite d'agrément**
 - Prévue en juin 2022



6. Update from the President and Executive Director

➤ Elections of MUHC Councils and Committees

- ✓ Multidisciplinary Council
 - New President and Members
- ✓ Nurses Council
 - New Members on the Executive
- ✓ Patients Committee
 - Newly confirmed Executive Committee



6. Report of the President & Executive Director

Recruitment to Fill Senior Positions

- Director of Multidisciplinary Services Adult Sites
 - Colleen Timm (June 24, 2021)

- Associate Director, OPTILAB
 - Mathieu Provençal (June 28, 2021)

Senior Positions Posted

- Associate Director Professional Services
- Associate Director of Nursing (Medical Mission)



6. Rapport du président-directeur général

Déclaration de mises sous garde Périodes financières 1 à 12, 2020-2021

- Préventives : 590
- Provisoires : 261
 - Présentées au tribunal, mais pas nécessairement exécutées (désistements et quelques dossiers pas accordés)
- Autorisées en vertu de l'article 30 du CCQ : 231

*Prochaine déclaration à la séance publique du conseil
d'administration le 24 septembre 2021*

6. Report of the President & Executive Director



Awards

- **OIIQ – Florence Awards: Laurence Cobo**
 - Finalist in the Relève category for demonstrating an impressive level of community and/or professional engagement.
 - ⇒ The Florence Awards are considered the most prestigious prizes for members of the nursing profession in Quebec



7. Varia



8. Public Question Period



8. Public Question Period





9. Closing Remarks and Adjournment